



Asian Development Bank

20 November 2013

MRS. CLAUDE LEROY-THEMEZE
DR. JAE-MYONG KOH
Co-Chairs, MOPAN Secretariat

Dear Mrs. Leroy-Themeze and Dr. Koh:

MOPAN Common Approach 2013—Institutional Report on ADB

Thank you for sharing with us the findings of the 2013 MOPAN assessment of ADB. We appreciate the review as it provides external perspective on our performance, confirms our own findings, and reinforces follow-up actions on areas needing attention. It also gives opportunity for ADB to engage with stakeholders in a dialogue about improving our performance. We are pleased that MOPAN gave ADB satisfactory to high marks in all aspects of organizational effectiveness. We will draw lessons from the findings and continue to improve our effectiveness. We will also better communicate ADB's strategy and results of ADB operations to our stakeholders.

We understand that MOPAN is evaluating the assessment process and continuously adjusting its methodology. We would like to suggest that MOPAN consider the following issues in future assessments:

- **Evidence of contribution to country-level goals and priorities (KPI B):** We suggest that MOPAN evaluate this KPI and consider other ways to strengthen the assessment of ADB's effectiveness at the country level, including expanding country coverage and looking at ADB's own assessments and reports. As stated in the MOPAN report, the current methodology that relies on a limited sample (3) of countries cannot be relied upon to yield conclusions pertaining to ADB's performance as a whole.
- **Reliance on perception data:** We suggest that MOPAN review the use of perception survey. We note that since the 2010 MOPAN assessment, the number of micro-indicators addressed through perception survey has gone down, partly driven by the high "don't know / no response" rate. However, some indicators have only the perception survey as data source. We worry that for these indicators, the report findings may not accurately describe ADB's performance.
- **Harmonization with other assessment processes:** We suggest that MOPAN examine where overlaps and duplication exist with other similar assessments, such as UK's Multilateral Aid Review, the Australian Multilateral Assessment, and OECD-DAC EVALNET's review methodology, to further streamline assessments of multilateral organizations and reduce the associated transaction costs.

Sincerely,

Kazu Sakai
Director General

cc: Brigitte Malenfant, OECD
Deborah McWhinney, Universalialia